In May 2018, the Global Fund Board approved a phased roll-out of CCM Evolution.

The phased implementation consists of:

- Rolling-out a set of **proposed activities in four areas of improvement**
- Beginning scale up with a **limited set of countries during this allocation period**
- Introducing **indicators** to track and monitor performance. They will be used to further tailor activities based on evidence
- **Strong commitment** from the **Board, the Secretariat and partners** at country level to support effective implementation
- Driving the execution of CCM Evolution through **consistent engagement of relevant parts of the Secretariat** and with an **appropriate mix of resources**

Level of future funding to scale activities and numbers of CCMs would be confirmed during discussions of Catalytic Funding for the next allocation cycle.
Activities will be carried out in four key areas

- Four areas of focus emerged from consultations

1. CCM Functioning (incl. CCM Secretariat)
   - Systematizing activities which have demonstrated to improve CCM functioning (i.e. Ethics and CCM Code of Conduct, how to elect members...)

2. Linkages
   - Maximizing the collaboration and coordination between the CCM and the other forums.
   - On a case by case basis, evaluating opportunities to integrate CCMs into national structures.

3. Oversight
   - Professionalizing the oversight function to maximize impact on grant performance.
   - Ensuring that the CCM oversight function is better integrated with portfolio management.

4. Engagement
   - Stimulating a strong and committed CCM leadership.
   - Ensuring better communication between CCM members and their constituency members.

The 4 CCM Areas of focus are linked to the Global Fund’s 4 Strategic objectives.
Phased Roll-Out – Included Activities

**Oversight:**
- Equipping each CCM Secretariat with an ‘Oversight Officer’ (if not already the case), with the purpose of supporting the oversight operations and risk management plan follow up.
- Equipping each CCM with a consultant (5 days a month) to guide the CCM Oversight Committee in its process and dynamics.
- Equipping each CCM with tools to ensure proper oversight function (including, where available, follow up on Risk assurance plan).
- Providing the opportunity to access technical support to support the transition (for Transition Preparedness CCMs).

**Linkages:**
- Supporting each CCM (provision of technical support) to conduct (1) an analysis of the existing coordinating platforms and (2) their first annual meeting with the other platforms in order to agree upon a set of deliverables for the year.
- Supporting each CCM (provision of technical support) to conduct (1) an analysis of the existing coordinating platforms and (2) the design of how the CCM functions (and GF principles) can be streamlined in the future coordination platform. This includes in particular how Civil Society can play a role in coordination and oversight after the GF era (for Transition Preparedness CCMs).

**Engagement:**
- Arranging for civil society providers to deliver trainings to civil society organizations (mostly south-to-south), including key and vulnerable populations to strengthen their leadership and to enable them to play their roles as CCM members.
- Engaging with existing “Community Based Monitoring” entities (wherever available) so that they can monitor CCM performance.
- Providing ‘South-to-South’ opportunities (workshops) to exchange and learn about how to manage transition planning, design and execution (for Transition Preparedness CCMs).

**CCM Functioning:**
- Providing each CCM with a leadership training for the Executive committee members.
- Training each CCM Secretariat on supporting functions and relevant processes and tools.
- Ensuring the GF Secretariat (CT and/or CCM Hub) participates in at least one CCM plenary meeting and 2 oversight committee meetings per year.
- Assessment and update of CCM Composition to include new stakeholders, including Ministry of Finance/Planning/Budget, etc. who can support sustainability of the national response.
- Training each CCM Secretariat on supporting functions and relevant processes and tools (for Transition Preparedness CCMs).

**Cross-Cutting:**
- Training consultants for CCMs on new EPA, transition support and conducting eligibility and performance assessments.
- Additional Global Fund Secretariat support, including consultant to support measurement framework; data collection and analysis; development of tools, guidance and training materials and project management support.
**CCM country selection criteria for the phased approach**

1. CCMS are selected from different geographic regions.
2. CCMs are selected from each differentiation category (Standard, Transition Preparedness and Challenging Contexts).
3. CCMs are selected at different levels of maturity (Basic, Oversight/Engaged/Strategic).

Using this criteria, the Secretariat can assess whether the recommended activities are effective in different settings. This also means that we are not only choosing “easy” CCMs.

**Steps for Country Selection:**
1. CCM hub uses the criteria to do an initial selection of a long list of CCMs.
2. Long list of CCMs is reviewed together with CTs for feasibility and expectations.
3. Secretariat approaches selected CCMs.
4. CCMs sign-off on being a part of the phased approach.
## Final List of Countries

### Standard CCMs:
- a. Country is representative (not an outlier)
- b. B2/C rated grants
- c. Support of CCM leaders for CCM Evolution

<table>
<thead>
<tr>
<th>Region/CT</th>
<th>GF D4I</th>
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<tbody>
<tr>
<td>1. Benin</td>
<td>Core</td>
</tr>
<tr>
<td>2. Burkina Faso *</td>
<td>Core</td>
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<tr>
<td>2. Cameroon</td>
<td>Core</td>
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<tr>
<td>4. Lesotho</td>
<td>Core</td>
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<tr>
<td>5. Malawi *</td>
<td>Hi</td>
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<tr>
<td>6. Mozambique</td>
<td>Hi</td>
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<tr>
<td>7. Nepal</td>
<td>Core</td>
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<tr>
<td>8. PNG</td>
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<tr>
<td>9. Tanzania *</td>
<td>Hi</td>
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<tr>
<td>10. Uganda</td>
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### Transition Preparedness CCMs
- a. Country is representative (not an outlier)
- b. Strong leadership

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<th>Region/CT</th>
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<tbody>
<tr>
<td>1. Albania</td>
<td>Focused</td>
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<tr>
<td>2. Colombia</td>
<td>Focused</td>
</tr>
<tr>
<td>3. Guatemala</td>
<td>Core</td>
</tr>
<tr>
<td>4. Romania</td>
<td>Focused</td>
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### CCMs in Challenging Contexts
- a. Country is representative (not an outlier)
- b. Fertile political environment
- c. Strong leadership (preferably)

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<tbody>
<tr>
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<td>Core</td>
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<td>2. DRC</td>
<td>Hi</td>
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<tr>
<td>3. Haiti</td>
<td>Core</td>
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<tr>
<td>4. Niger</td>
<td>Core</td>
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* Countries where we have GIZ funding
Key Milestones

01 Jun - Sept 2018
Finalizing materials and training of consultants for deployment

02 Sept - Dec 2018
Base line Assessment and deployment of activities on the ground

03 Feb - March 2019
Mid-term Measurement of performance and reporting results to SC

04 Sept 2019
Final performance measurement and compiling results to inform Committee & Board

05 2019 Oct-Nov 2019
Committee and Board deliberations around funding priorities for next funding cycle

06 2020
Deployment of confirmed option recommended